ITEM 10.K.

MOORPARK CITY COUNCIL
AGENDA REPORT

TO: **Honorable City Council**

FROM: **Steven Kueny, City Manager** SK

DATE: **June 7, 2011 (CC Meeting of 6/15/11)**

SUBJECT: **Consider Mission Statement, Priorities, Goals and Objectives for Fiscal Year (FY) 2011/2012**

BACKGROUND

On May 18, 2011, the proposed Mission Statement, Priorities, Goals and Objectives for FY 2011/2012 (Objectives) and Potential Objectives were presented to the City Council. The Council approved the Objectives as amended on stamped page 36 (Objective VI.A.3.) to correct the date to June 30, 2012; and no Objectives were referred to a Standing Committee. The Potential Objectives were approved as presented.

DISCUSSION

The Objectives (Attachment 1) have been modified for final presentation to the City Council as follows:

- All legislative formatting has been removed and the Objectives renumbered;
- The Top Ten (10) Priorities on page 2 have been renumbered to match the Objectives identified as Top Ten Priorities. Also, the City Manager identified the following Objectives as additional Top Ten Priorities: VII.A.28 (added to #9.), VI.A.21, VII.A.29, and VII.B.6. (added to #10.);
- The date on Objective VI.A.3. was changed to June 30, 2012; and
- Objective II.A.3. was changed from SE (Staff Effort) to F (Funded) consistent with the FY 2011/2012 Budget.

There were no additional changes to the Potential Objectives (Attachment 2). The legislative formatting was removed and the objectives correctly renumbered.

STAFF RECOMMENDATION

Approve the Mission Statement, Priorities, Goals and Objectives for FY 2011/2012.

Attachments:

1) Mission Statement, Priorities, Goals and Objectives for FY 2011/12
2) Potential Objectives

Attachment 1

CITY OF MOORPARK

Mission Statement, Priorities, Goals, and Objectives

FY 2011/2012

Approved by City Council June 15, 2011

CITY OF MOORPARK
Mission Statement, Priorities, Goals, and Objectives
For FY 2011/2012

CITY MISSION STATEMENT

Striving to preserve and improve the quality of life in Moorpark.

TOP TEN (10) PRIORITIES (The listed items are considered to have equal priority.)

1. Construct new City Hall, Human Services Center and Library. (II.B.1.; VI.A.1. & 2.; VI.B.3.; VII.A.8.; VII.B.3.)
2. Improve City's watershed protection and flood control capabilities. (VII.A.16., 18. & 19.; VII.C.2.)
3. Comprehensive update of General Plan Land Use, Circulation, Housing and adopt updated OSCAR Elements to insure internal consistency among all elements of the General Plan. (III.A.3.; VII.A.4.)
4. Widen Los Angeles Avenue (SR 118) to six travel lanes from Tierra Rejada Road to SR 23 Freeway with a raised median and bus turnouts, and improve Princeton Avenue from Condor Drive west to 1500 feet east of Spring Road. (III.A.1.a) & d); III.A.6. & 7.; III.B.2.)
5. Construct a permanent truck scale facility west of the City. (III.C.1.)
6. Widening of Moorpark Avenue/Walnut Canyon Road from Los Angeles Avenue (SR 118) to north City limits and prepare plans for an alternate route for north/south truck traffic through the City. (III.A.1.b); III.A.2.; III.A.10., III.B.1. & 4.)
7. Facilitate new commercial development on High Street. Develop and implement program to encourage new multi and single family housing on underutilized sites within the Downtown Specific Plan area and increase the number of affordable housing units. (II.A.2., 3., 4., 5., 7. & 8.; II.B.2.)
8. Increase City's General Fund revenue through enhancement of existing revenue sources including business attraction and retention programs and establishment of additional revenue sources. (IV.A.1., 3., 4. & 5.)
9. Enhance open space and greenbelt areas and determine feasibility of establishing a trail system along the Arroyo Simi and work with other public agencies to develop a comprehensive Arroyo Simi Management Plan that incorporates flood control, habitat preservation/restoration, and recreation components. (III.A.3.; IV.A.3.; VII.A.3.; VII.A.28.; VII.B.4.)
10. Promote sustainability and environmental protection in City programs and facilities and inform residents, business owners, and contractors about best practices and opportunities for recycling, reuse, water quality, green construction techniques, water and energy conservation, and other sustainability efforts. (I.A.2.; III.A.3.; VI.A.10. & 16.; VI.A.21., VI.C.2., VII.A.3., 11., 12., 16., 24. & 29.; VII.B.6.)

DEPARTMENTAL GOALS AND OBJECTIVES

The abbreviation used after each objective indicates which department has responsibility for it. If more than one abbreviation is used, the first one shown has primary responsibility for that objective. The abbreviations and corresponding departments used are as follows:

(AS)	**Administrative Services/Deputy City Manager**
(CA)	**City Attorney**
(CD)	**Community Development**
(CE/PW)	**City Engineer/Public Works**
(CM)	**City Manager**
(F)	**Finance**
(PRCS)	**Parks, Recreation and Community Services/Assistant City Manager**

** Denotes those objectives related to an identified Top Ten Priority.

The notations in the left margin indicate whether funding for an objective is included in the budget, as follows:

F Funded
NF Not Funded
SE Staff Effort (Staff effort only without need for additional funding)

I. Expand and encourage community involvement in establishing the general policies of the City and increase the public's understanding of local government operations.

A. 0 to 2 Years

F 1. Develop an enhanced city website that encourages interactive communication with the City in a user friendly format, easy calendar event scheduling and removal, and includes additional online services for new and renewed Business Registration and animal licensing, parking ticket payments, and online ticket sales for the High Street Arts Center. (AS, CD, F & PRCS)

SE** 2. Place sustainability information on City's website, government channel, and in City publications, including information on actions taken by the City to conserve water. (CD, AS & PRCS)

SE 3. Develop policy and procedures for City use of social media for public information purposes. (AS & PRCS)

B. 2 to 5 Years

NF 1. Install two additional electronic message signs to further enhance City's public information efforts. (PRCS & AS)

II. Revitalize downtown Moorpark with a focus on High Street and the surrounding business district and residential neighborhoods, which includes consideration of public rail transit, potential for increased residential density, and governmental and related public uses.

A. 0 to 2 Years

F 1. Complete the right-of-way acquisition needed for the east side Spring Road widening project from the railroad tracks south to a point south of Los Angeles Avenue and then proceed with project construction. (CE/PW)

F** 2. Develop program to encourage new multi and single family housing projects on underutilized sites within the Downtown Specific Plan area and consider feasibility of City/MRA acquisition of selected sites. (CD)

F** 3. Complete MRA obligations of Disposition and Development Agreement (DDA) for properties on south side of High Street and assist developer to commence Phase I construction of commercial project. (CD)

F** 4. Process General Plan Amendment, Zone Change, and entitlement process for high density residential project for MRA owned property at Moorpark Avenue and Everett Street. (CD)

SE** 5. Negotiate Disposition and Development Agreement for MRA owned property for a commercial development at 347 Moorpark Avenue. (CD)

F 6. Construct a public park on Second Street property by June 30, 2012. (PRCS & CD)

SE** 7. Negotiate Disposition and Development Agreement for MRA owned properties on Walnut Canyon Road. (CD)

NF** 8. Prepare a Commercial Façade Improvement Program to assist with architectural improvements within the Moorpark Redevelopment Agency Project Area for consideration by the MRA. (CD)

SE 9. Develop phasing plan and construct selected portions of the High Street Streetscape Plan. (CD, CE/PW & PRCS)

B. 2 to 5 Years

SE** 1. Coordinate the City's efforts to resolve concerns with day laborers. (PRCS & CD)

SE** 2. Negotiate Disposition and Development Agreement for MRA owned property for commercial project at 467 High Street. (CD)

C. 5+ Years

NF 1. Install raised median with landscaping on Princeton Avenue from Spring Road to approximately 1,500 feet east of Spring Road. (CE/PW & CD)

III. Improve traffic circulation and mitigate impacts on the movement of traffic through the City.

A. 0 to 2 Years

** 1. Work with Caltrans to complete a number of projects including: (CE/PW)

F** a) Obtain Caltrans approval for construction of a raised median on Los Angeles Avenue from west city limits to SR 23 Freeway.

F** b) Determine the feasibility of new and/or revised connections to the SR 23/118 freeways west of Princeton Avenue to facilitate the possible construction of roadways to connect to Broadway Road and/or North Hills Parkway.

SE c) Improve traffic signal synchronization for Princeton Avenue at SR 118 ramps and Condor Drive.

F** d) Widen south side of Los Angeles Avenue between Maureen Lane and Shasta Avenue.

F** 2. Confer with Caltrans and work with developer to complete grading of Alternate SR 23 and North Hills Parkway within Specific Plan No. 2. Grading of Alternate SR 23 will include trail linkage between City and Happy Camp Canyon Regional Park. (CD & CE/PW)

SE** 3. Prepare Trails Master Plan as part of OSCAR Element of the General Plan. (CD, PRCS & CE/PW)

SE 4. Refine Bicycle Master Plan with accompanying GIS map consistent with VCTC Bicycle Master Plan and incorporate it as part of Circulation Element update. (CD & CE/PW)

F 5. Acquire right-of-way, prepare design and construct improvements to widen Spring Road from the railroad to High Street / Princeton Avenue by January 31, 2012. (CE/PW)

F** 6. Work with Caltrans to complete design and acquire right-of-way to widen Los Angeles Avenue between Spring Road and Moorpark Avenue. (CE/PW)

F** 7. Acquire right-of-way, prepare design and commence construction of Princeton Avenue from Condor Drive west to 1,500 feet east of Spring Road by March 31, 2012. (CE/PW)

F 8. Acquire right-of-way, prepare design and construct improvements to Spring Road south of the railroad including construction of a raised median to accommodate additional railroad crossing safety devices by March 31, 2012. (CE/PW)

F 9. Confer with Caltrans and prepare required Project Study Reports (PSRs) and environmental document for North Hills Parkway. Evaluate potential funding options for portion of improvements not developer funded. Proceed with preliminary design of planned railroad undercrossing. (CE/PW & CD)

SE** 10. Prepare environmental documentation and an amendment to the Circulation Element for Moorpark Avenue (SR 23) between Casey Road and Los Angeles Avenue (SR 118) as an arterial street. (CD & CE/PW)

B. 2 to 5 Years

SE** 1. Coordinate efforts of various developers to construct improvements to Walnut Canyon Road (SR 23) from Casey Road to north City limits to provide lane widening, paved shoulders, and striped median. (CE/PW)

SE** 2. Consider feasibility of pedestrian bridge on Los Angeles Avenue (SR 118) in vicinity of Moorpark Avenue. (CE/PW)

NF 3. Realign the intersection of Poindexter Avenue / First Street at Moorpark Avenue (SR 23). (CE/PW & CD)

SE** 4. Confer with Caltrans and evaluate potential funding options for improvement of Alternate SR 23. (CE/PW & CD)

SE 5. Assist SCRRA with construction of modifications to the Arroyo Drive railroad crossing. (CE/PW)

C. 5+ Years

SE** 1. Work with VCTC, CHP, Caltrans, and County of Ventura to site a permanent truck scale facility west of the City. (CE/PW & ACM)

F 2. Work with Caltrans to construct improvements at the eastbound and westbound Collins Drive at SR 118 freeway ramps. (CE/PW)

IV. Strengthen the City's fiscal stability and long-range financial growth.

A. 0 to 2 Years

SE** 1. Develop proposed Business License Program for consideration by the City Council. (F & CD)

SE 2. Develop an equitable basis for requiring all new development projects to provide Affordable Housing units and/or pay in lieu fees. (CD)

SE** 3. Evaluate potential uses for parcels on the north side of the Arroyo Simi that were deeded to City by SDI. (CD, CE/PW & PRCS)

SE** 4. Conduct citywide mail ballot to seek increase in assessments for street lighting and landscaping. (F, CE/PW, PRCS & AS)

SE** 5. Prepare 5 Year Revenue/Expenditure Projections for all major Funds by October 31, 2011. (F & CM)

SE 6. In conjunction with other affected cities, seek to modify current State law (SB 716) prohibiting the use of Transportation Development Act (TDA) funds for street purposes after July 1, 2014. (AS & CE/PW)

V. Reduce the potential for juvenile crime through intervention and prevention efforts.

A. 0 to 2 Years

SE 1. Work with community groups and school district to address violence intervention and drug use among teenagers. (PD & PRCS)

SE 2. Develop Community Forum to address drug use by teenagers, in collaboration with the Moorpark Unified School District and Ventura County Behavioral Health. (PD)

SE 3. Develop and implement a parenting education program such as "Parent Project" to address families with children who are at risk of committing juvenile crime. (PD)

SE 4. Plan and implement the DUI prevention program "Every 15 Minutes" on the Moorpark High School campus. (PD)

B. 2 to 5 Years

NF 1. Develop a Youth Master Plan in collaboration with the various agencies that serve Moorpark youth, including MUSD and Moorpark Boys and Girls Club, and interested residents to identify existing needs, services and programs, including but not limited to the expansion needs of the Moorpark Boys and Girls Club. (PRCS)

VI. Enhance the delivery of services and expand program efficiencies.

A. 0 to 2 Years

F** 1. Develop conceptual design proposal and process Civic Center Master Plan including EIR for new City Hall, council chambers, and other government offices and Library by June 30, 2011. (PRCS & CD)

F** 2. Complete construction of the Ruben Castro Human Services Center for the provision of non-emergency medical care and health and social services to the residents of Moorpark by March 31, 2012. (PRCS)

NF 3. Purchase and install electrical generators to serve the Active Adult Center, Arroyo Vista Recreation Center offices, and the Moorpark Public Services Facility by June 30, 2012. (PRCS)

NF 4. Develop a unified filing system for all City files and an updated electronic records retention schedule that conforms to federal and state law. (AS)

F 5. Complete construction of second access to south Metrolink parking lot from First Street by June 30, 2012. (CE/PW & CD)

NF 6. Install lighting at east parking lots, soccer fields, and multi-purpose court at Arroyo Vista Community Park (AVCP). (PRCS)

SE 7. Develop City Manager approved administrative procedures to regulate replacement procedure for computer hardware and software and communication systems, and to document file back-up procedures and disaster recovery and business continuation planning for the City's computer and communication systems. (AS & CM)

SE	8.	Prepare a Parks/Facilities Capital Improvement Program for presentation to City Council by January 31, 2012. (PRCS)
F	9.	Construct a wood ball wall at a selected City park by June 30, 2012. (PRCS)
F**	10.	Develop and implement a comprehensive water conservation program for City facilities, parks and landscape maintenance districts including the two phase installation of a centralized irrigation system by June 30, 2012. (PRCS)
SE	11.	Seek grant funding for acquisition and installation of a computerized Crisis Information Management System in the City's EOC. (PRCS)
SE	12.	Develop new procedures to enhance security of debit/credit card information received by City. (F & AS)
SE	13.	Evaluate existing financial policies and procedures and consolidate them as part of City Council Policies Resolution by December 31, 2011. (F & CM)
SE	14.	Prepare a Senior Adult Master Plan by June 30, 2012. (PRCS)
SE	15.	Evaluate current Moorpark Municipal Code and City Council Policies pertaining to Arts Commission, Parks and Recreation Commission, Planning Commission and Teen Council for possible amendment of assigned duties. (AS & CM)
SE**	16.	Prepare list of energy savings projects including potential solar power for City parks and facilities and a funding and phasing plan by June 30, 2012. (PRCS)
SE	17.	Develop a teen programs and events page and calendar for the City's website to incorporate all City recreation and library sponsored programs and events scheduled for teens and enhance coordination of services between these two divisions by June 30, 2012. (PRCS & AS)
SE	18.	By March 31, 2012, analyze alternatives to better utilize the roller hockey court at Arroyo Vista Community Park as a multi-purpose court. (PRCS)
SE	19.	By December 31, 2011, develop cost estimate to acquire temporary, collapsible outfield fencing at Arroyo Vista Community Park for one of the softball fields. (PRCS)

NF 20. Evaluate feasibility including legal, financial, and operational issues for City to consider possible provision of water and wastewater services. (CE/PW & CM)

SE** 21. By June 30, 2012, develop a plan to reduce the amount of turf in City parks by ten percent (10%). (PRCS)

SE 22. By March 31, 2012, evaluate feasibility for greater use of Country Trail Park by youth sports teams including construction of a restroom facility. (PRCS)

SE 23. Develop map and list of public art locations within City by December 31, 2011. (PRCS)

SE 24. Seek grant funding for installation of universally accessible play equipment. (PRCS)

SE 25. By January 31, 2012, consider adopting formal policy that City and MRA funded public projects include public art in the same manner as private projects. (PRCS & AS)

F 26. Evaluate options for second location for vehicular access to Arroyo Vista Community Park for consideration by the City Council by March 31, 2012. (CE/PW, CD & PRCS)

B. 2 to 5 Years

SE 1. Consider options for funding construction and maintenance of a community aquatic facility. (PRCS)

NF 2. Continue to scan files, maps and oversized exhibits that require long-term or permanent retention into the City's electronic imaging system. (AS, CD, CE/PW & PRCS)

SE** 3. Design and construct an underground utilities project for the Community Center site. (CE/PW & CD)

NF 4. Upgrade Community Center kitchen facilities. (PRCS)

NF 5. Acquire False Alarm software for tracking and billing purposes. (F & PD)

NF 6. Comprehensive update of City's Classification Plan and Job Descriptions. (AS)

C. 5+ Years

NF 1. Expand Arroyo Vista Community Park gym. (PRCS)

SE** 2. Evaluate use of artificial turf for playing fields at City parks including maintenance and replacement costs. (PRCS)

VII. Reinforce and enhance Moorpark's attractive community character and safeguard its desirable resources.

A. 0 to 2 Years

SE 1. Plan and conduct an emergency response exercise involving the City Council and community organizations. (ACM & PD)

SE 2. Develop policies and program guidelines for use of Art in Public Places and Tree and Landscape fees by June 30, 2012. (PRCS & CD)

SE** 3. Develop options to enhance open space and greenbelt areas to include at a minimum: (1) strengthening the Tierra Rejada greenbelt agreement; and (2) consideration of adding new formal greenbelt(s) and agreement(s) for the areas north and south of the Ronald Reagan Freeway (SR 118) near the east end of the City of Moorpark and the west end of the City of Simi Valley plus contiguous unincorporated Ventura County and west of the City limits (Los Posas) for consideration by the City Council. (CD & CM)

F** 4. Prepare a comprehensive update of all General Plan Elements with special emphasis on Land Use, OSCAR, Housing and Circulation Elements and insure internal consistency among all General Plan Elements. Consider creation of a Natural Open Space land use designation and the city's vision for land within the City's Area of Interest as part of the Land Use Element. Present Housing Element to City Council after State HCD acceptance and Planning Commission consideration. Present Land Use and Circulation Elements to the City Council by October 31, 2011. Present OSCAR Element to City Council by June 30, 2012. Upon adoption of any General Plan Amendments, prepare necessary changes to the Zoning Ordinance to insure conformity and consistency with the General Plan. (CD)

SE 5. Process amendments to City Zoning Ordinance including definitions, non-conforming uses, and overall internal consistency for presentation to the City Council by December 31, 2011. (CD)

SE	6.	Evaluate funding sources for undergrounding of utility lines throughout the City. (CE/PW)
NF	7.	Select location, design and construct a water spray attraction at one or more selected City Parks. (PRCS)
NF**	8.	Consider items of public art for Police Services Center, Arroyo Vista Recreation Center, Human Services Center, High Street Post Office, and Civic Center. (PRCS)
NF	9.	Modify and upgrade wall treatment and enhance landscaping on north side of Los Angeles Avenue (SR 118) between Millard Avenue and Spring Road. (PRCS & CD)
NF	10.	Landscape excess right-of-way on southeast corner of Tierra Rejada Road and Moorpark Road and install standard curb and gutter. (PRCS & CE/PW)
NF**	11.	Develop a Tree Master Plan including tree inventory and mapping. (PRCS)
SE**	12.	Develop options to enhance commercial and multifamily residential recycling. (CE/PW)
SE	13.	Evaluate feasibility of expanding security camera systems to additional locations. (AS, CM & PD)
SE	14.	By June 30, 2012, evaluate feasibility of establishing a community garden program including identification of a preferred location. (PRCS)
SE	15.	Evaluate feasibility of expanding activities for CERT trained community members. (PRCS & PD)
F**	16.	Update City's 1995 Master Drainage Plan and incorporate needed improvements into Capital Improvement Program by June 30, 2012. (CE/PW & CD)
F	17.	Underground existing electrical lines on north side of Los Angeles Avenue in the vicinity of the Arroyo Simi Bridge by June 30, 2012. (CE/PW)
SE**	18.	In conjunction with the Ventura County Watershed Protection District, prepare conceptual plans and evaluate potential funding for Arroyo Simi improvements determined necessary by the FIRM update; and evaluate the adequacy of existing facilities, determine what improvements are needed, and develop a funding program to protect downstream properties during 100 year storm events for:

a) Happy Camp Canyon Drain
b) Strathearn Drain
c) Canyon No. 2 Drain
d) Gabbert Canyon Drain, and
e) Walnut Canyon Drain
(CE/PW)

SE** 19. Work with owner of Villa Del Arroyo Mobile Home Park to resolve drainage issues. (CE/PW)

F 20. Complete construction of sound wall on SR 23 north of Tierra Rejada Road adjacent to Tract No. 4975 by March 31, 2012. (CD & CE/PW)

SE 21. Pursue state legislation to expand Vehicle Code Enforcement on private property parking lots. (AS)

SE 22. Evaluate options for partial development, sale or continued lease of Buttercreek Park by June 30, 2012. (PRCS & CM)

SE 23. Evaluate feasibility of constructing park facilities on MRA-owned remnant property west of post office. (CD & PRCS)

SE** 24. Prepare initial annual report on City's Sustainability Programs by June 30, 2012. (CD)

SE 25. Develop a conceptual plan and cost estimates for a formal walking path around the perimeter of Arroyo Vista Community Park. (PRCS)

SE 26. Work with Ventura County Fire Protection District to consider siting a fire station in the Campus Park area of the City. (PRCS)

SE 27. Develop a turf maintenance management plan for Arroyo Vista Community Park by March 31, 2012. (PRCS)

SE** 28. Develop options for use of 80-acre City owned open space parcel in the Tierra Rejada Valley for consideration by the City Council by March 31, 2012. (PRCS)

NF** 29. Prepare a demonstration project with community involvement for replacement of turf with native landscaping by June 30, 2012. (PRCS & CD)

SE 30. Take an active role in the Regional Housing Needs Allocation (RHNA) process to insure Moorpark can feasibly support assigned allocations. (CD)

B. 2 to 5 Years

SE 1. Redevelop MRA owned former Caltrans yard on Los Angeles Avenue. (CD)

NF 2. Establish Underground Utility District to underground electrical transmission lines on Los Angeles Avenue (SR 118) from Shasta Avenue to Millard Street. (CE/PW)

SE** 3. As part of new City Hall project, establish Civic Hall of Fame to recognize city enhancement efforts by individuals and organizations. (AS)

SE** 4. Work with property owners within the unincorporated area on both sides of Los Angeles Avenue to improve west City entry. (CD & CM)

SE 5. Evaluate feasibility of relocating the Metrolink layover facility and develop recommendations for consideration by MRA Board. (CD & CE/PW)

NF** 6. Develop design plan to refurbish median landscaping and hardscape on Tierra Rejada Road from Spring Road to Los Angeles Avenue and Campus Park Drive from Princeton Avenue to Collins Drive including cost estimates, financing, phasing and water conservation measures. (PRCS & CE/PW)

C. 5+ Years

NF 1. Landscape north side of Poindexter Avenue from Gabbert Road east to vicinity of Chaparral School. (PRCS, CE/PW & CD)

NF** 2. Prepare design for extension of Fremont drain north of Los Angeles Avenue. (CE/PW)

NF 3. Work with Caltrans to install additional landscape improvements at the SR 23 / Tierra Rejada Road interchange and Princeton Avenue SR 118 freeway ramps. (CE/PW & PRCS)

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Attachment 2

Potential Objectives
Approved May 18, 2011

1. Tape a minimum of two (2) special City-sponsored events or meetings for replay supporting public information and community promotion efforts and evaluate the feasibility of taping a video about Moorpark City government.

2. Conduct an Organization and Management Study and prepare an implementation plan.

3. Evaluate feasibility of establishing a teen center.

4. Install winter holiday decorations on street light poles at various locations in the City.

5. Adopt formal traffic policies.

6. Develop plan for recreational use of detention basin in Specific Plan No. 1.

7. Work with Historical Society on finalizing a site for its proposed facility.

8. Establish apricot orchard at one or more locations for community's historical purposes.

9. Evaluate feasibility of establishing a publicly owned, privately operated equestrian center.

10. Consider feasibility of pedestrian bridge over Poindexter Avenue and Union Pacific Railroad (UPRR) from Specific Plan No. 1.

11. Evaluate feasibility and cost for modifying traffic signal pedestrian crossing devices for use by vision impaired and physically disabled persons as well as upgrading to include time display.

12. Install parkway landscaping and enhanced pavement on collector and arterial streets that lack such improvements, including the south side of Peach Hill Road west of Rolling Knoll Road and north side of Peach Hill Road west of Bella Vista Drive and consider possible use of Xeriscape landscaping.

13. Prepare a City Vision Statement.

14. Evaluate the establishment of a policy for installation of speed humps on City streets.

15. Develop new design for City street name signs and a standard design for street identification signs in medians.

16. Upgrade plumbing fixtures in public restrooms to include sensor activation.

17. Work with U.S. Postal Service and homeowners' associations to relocate group mail boxes to maximize on-street parking.

18. Develop conceptual plan and cost estimates for widening access road within Arroyo Vista Community Park.

19. Consider use of GPS for City vehicles.

20. Consider name change for Spring Road from Tierra Rejada Road to Walnut Canyon Road.

21. Install parkway trees on the west side of Spring Road north of Peach Hill Road.

22. Evaluate options for providing a continuous Class 1 bike lane on Campus Park Drive including a reduction of the number of travel lanes and attendant increase in landscaping and use of Caltrans/SCE right-of-way between Princeton Avenue and Collins Drive.

23. Construct raised landscaped median on Collins Drive from Campus Park Drive to University Drive.

24. Modify the intersection of Condor Drive (South), Princeton Avenue, and Virginia Colony Place.

25. Consider providing youth employment services in conjunction with existing services in adjacent cities.

26. Evaluate feasibility of using a two-year Budget process.

27. Plant parkway trees on both sides of Princeton Avenue, east of Spring Road.

28. Evaluate feasibility of City serving as authorized agent for commercial / industrial centers to deter after hours / weekend commercial truck parking.

29. Evaluate feasibility of constructing a small lake in a City park.

30. Construct enhanced entry statements at Spring Road and Roberts Street and Spring Road and Second Street.

31. Establish a downtown area farmers' market.

32. Implement a Radio Frequency Identification (RFID) system and install security gates at the Library.

33. Evaluate options for a park ranger program for City parks and open space.

34. Evaluate feasibility of installing raised median on Poindexter Avenue and Gabbert Road south of Poindexter Avenue.

35. Evaluate construction of Lassen Avenue from Park Lane to Moorpark Avenue to create a four-way intersection at Third Street.

36. Develop formal activities consistent with California Healthy Cities' guidelines.

37. Evaluate need for traffic signal at Campus Canyon Drive and Collins Drive.

38. Evaluate options for providing library services.

39. Develop a walking tour of Moorpark to promote community's historical and cultural heritage.

40. Install outdoor fitness equipment at one or more parks.

41. Install a Frisbee golf course at a city park.

42. Install public art on the back side of the Magnolia Park monument sign.

43. Prepare an Arts Master Plan which shall include guidelines for fine and cultural arts expenditures.

44. Construct sidewalks on one side of certain streets in industrial zoned areas to provide a safe path for pedestrians and to encourage walking.

45. Evaluate benefits of participating in a Sister City Program.

46. Evaluate feasibility of modifying certain existing streets to increase landscaping and reduce the amount of asphalt to be maintained.

47. Evaluate benefits of revising current street standards to narrow the street width but not the right-of-way to encourage more landscaping and reduce greenhouse gas generation and pavement maintenance costs.

48. Widen Science Drive at Los Angeles Avenue (SR-118) to provide a dedicated right turn lane.

49. Evaluate cost benefit for potential use of cold in place recycling of asphalt concrete (AC) and warm mix AC for streets and parking lots, and permeable surfaces for parking lots and bike paths.

50. As part of the City's General Plan update, establish a policy to protect and enhance, where possible, the City's viewshed of County unincorporated areas within the City's Area of Interest.

51. Evaluate feasibility of public or private BMX facility in City.

52. Pursue state legislation to allow use of cameras mounted on street sweeper to assist with issuance of parking citations.

53. Evaluate potential Joint Powers Agreement (JPA) with County of Ventura for open space purposes.

54. Partner with another city or contract with a private sector electronic file storage company for electronic transfer of City files to continue essential City operations in the event of a catastrophic disaster involving loss of equipment and/or facilities.

55. Evaluate City's options for involvement in the governance of the Oxnard Harbor District.

56. Work with artists and other interested community members in the Moorpark area to form a formal arts organization to support the arts.

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