

**MOORPARK CITY COUNCIL
AGENDA REPORT**

TO: The Honorable City Council

FROM: Steven Kueny, City Manager *SKC*

DATE: May 13, 2009 (CC Meeting of May 20, 2009)

SUBJECT: Consider Mission Statement, Priorities, Goals and Objectives for Fiscal Year 2009/2010

SUMMARY

Attached are the proposed Mission Statement, Priorities, Goals and Objectives for FY 2009/2010. It shows the proposed changes from FY 2008/2009 in legislative format. It also includes the City Council designated "Top Ten (10) Priorities."

DISCUSSION

It is generally acknowledged that with current staff levels, there are many more objectives listed than can be reasonably expected to be accomplished in the year. In fact, many of the objectives will take several years to fully complete.

As the Council is aware, the City is facing an approximate \$1.2 million General Fund operating deficit in FY 2009/2010 and a similar potential deficit in FY 2010/2011. Some of the projected shortfall is a result of declining development related revenues that historically supported the planning, engineering, and building and safety services and TDA revenues that support transit and street programs. In anticipation of this situation over the last year, a number of staffing changes were made resulting in one less management position in both the Moorpark Redevelopment Agency (MRA) and Parks Division. In addition, the Deputy City Manager position won't be filled when it is vacated in late 2009, and an early retirement incentive will result in elimination of the Public Works Superintendent position within a few months. Also, all four of the recreation professional positions, including one management position, have been filled at a lower classification during the past three (3) years. In summary by October 2009, the City/Agency will have four (4) fewer positions than it did in October 2008, with two management positions filled at a lower classification. This is about 7 percent (7%) of the City's full-time work force and 14 percent (14%) of its management staff. This will further impact the ability to complete projects and accomplish objectives.

City Council Agenda Report

Re: Mission Statement, Priorities, Goals and Objectives

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A written status report on the various priorities and objectives is not included as part of this report. The City Council Bimonthly Report provides a status on most of these items as well as other staff work efforts. Staff will respond to specific Council questions when this matter is considered.

On February 4, 2009, the City Council received a status report and discussed the current goals and objectives. In addition, the objectives were discussed with the Arts Commission, Parks and Recreation Commission, and Planning Commission at separate joint meetings on April 29, 2009.

The objectives in support of the seven adopted goals have been placed in one of three categories based on the projected time needed to complete the objective, as follows:

- A. 0 to 2 years
- B. 2 to 5 years
- C. 5+ years

There are 108 FY 2009/2010 proposed objectives and 16 items newly added to the list of Potential Objectives since July 2, 2008. The current listing of objectives in support of the priorities will be modified when the Council approves the final list. Of the 108 proposed objectives, 63 are in the 0 to 2 years' category, 37 are in the 2 to 5 years' category, and 8 are in the 5+ years' category.

Pursuant to City Council Policies Resolution No. 2009-2811, Policy 1.2: City Council Standing Committees; No. 9. – Items Referred to Committee:

“At the time the City Council approves annual objectives, it shall decide the staff work for which objectives, if any, will be reviewed by a Standing Committee prior to consideration by the City Council.”

STAFF RECOMMENDATION

Approve Mission Statement, Priorities, Goals and Objectives for Fiscal Year 2009/2010 and determine which, if any, objectives are to be referred to a Standing Committee.

Attachments:

- 1) Proposed Mission Statement, Priorities, Goals and Objectives for FY 2009/2010;
- 2) List of Potential Objectives (approved 7/2/08 and revised 1/29/09 and 5/20/09)

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CITY OF MOORPARK

Mission Statement, Priorities, Goals, and Objectives

FY ~~2008/2009~~2009/2010

~~Approved by City Council July 2, 2008~~

CITY OF MOORPARK
Mission Statement, Priorities, Goals, and Objectives
For FY 2008/2009/2009/2010*

CITY MISSION STATEMENT

Striving to preserve and improve the quality of life in Moorpark.

TOP TEN (10) PRIORITIES (The listed items are considered to have equal priority.)

1. Construct new City Hall, Human Services Center and Library. (II.B.1.; VI.A.2. & 4.; VI.B.3.; VII.B.6.)
2. Improve City's watershed protection and flood control capabilities. (VII.B.3., 10., 11., 12. & 13; VII.C.2.)
3. Comprehensive update of General Plan Land Use, and Circulation, Elements Housing and adopt updated OSCAR Elements to insure internal consistency among all elements of the General Plan. (III.A.9; VII.A.5.)
4. Widen Los Angeles Avenue (SR 118) to six travel lanes from Tierra Rejada Road to SR 23 Freeway with a raised median, bus turnouts, and traffic signal interconnect system and improve Princeton Avenue from Condor Drive west to 1500 feet east of Spring Road. (III.A.1.a) & d); III.B.1. & 2.)
5. Construct a permanent truck scale facility west of the City. (III.C.1.)
6. Widening of Moorpark Avenue/Walnut Canyon Road from Los Angeles Avenue (SR 118) to north City limits and prepare plans for an alternate route for north/south truck traffic through the City. (III.A.1.b); III.A.2.; III.B.4., 5., 6. & 9.)
7. Facilitate new commercial development on High Street. (II.A.5., 6., 7., 10., 12., & 13.; II.B.3.)
8. Increase City's General Fund revenue through enhancement of existing revenue sources including business attraction and retention programs and establishment of additional revenue sources. (IV.A.1., 3., 4., 5., 6. & 7.)
9. Enhance open space and greenbelt areas and determine feasibility of establishing a trail system along the Arroyo Simi and work with other public agencies to develop a comprehensive Arroyo Simi Management Plan that incorporates flood control, habitat preservation/restoration, and recreation components. (III.A.3.; IV.A.3., VII.A.3.; VII.B.7.)
10. Develop and implement program to encourage new multi and single family housing on underutilized sites within the Downtown Specific Plan area and increase the number of affordable housing units. (II.A.2., 8. & 9.)

* No changes to the numbered Objectives supporting the Top Ten Priorities will be made until the City Council approves the FY 2009/2010 Objectives.

DEPARTMENTAL GOALS AND OBJECTIVES

The abbreviation used after each objective indicates which department has responsibility for it. If more than one abbreviation is used, the first one shown has primary responsibility for that objective. The abbreviations and corresponding departments used are as follows:

(ACM)	Assistant City Manager
(AS/CC)	Administrative Services/City Clerk
(CA)	City Attorney
(CD)	Community Development
(CE/PW)	City Engineer/Public Works
(CM)	City Manager
(F)	Finance
(MRA)	Moorpark Redevelopment Agency
(PD)	Police Department
(PRCS)	Parks, Recreation and Community Services

** Denotes those objectives related to an identified Top Ten Priority.

The notations in the left margin indicate whether funding for an objective is included in the budget, as follows:

F	Funded
NF	Not Funded
SE	Staff Effort (Staff effort only without need for additional funding)

I. **Expand and encourage community involvement in establishing the general policies of the City and increase the public's understanding of local government operations.**

A. **0 to 2 Years**

F 1. Complete next phase of enhanced city website that provides for Business Registrations; on-line permitting and credit/debit card payment of fees; GIS property information; and employment application submittal. (AS/CC, ACM, CD, F & PRCS)

~~F 2. Acquire necessary equipment and establish procedures to enable immediate and easy updating of the City Government Channel from City Hall, Emergency Operations Center (EOC) and remote locations, and add live emergency telecast capability from City Hall and EOC. (ACM & AS/CC) COMPLETED~~

- SE 3. Prepare informational material about energy and water conservation, improving air quality, and use of green building techniques for placement on City's website and government channel. (CD & AS/CG)

B. 2 to 5 Years

- NF 1. Install two additional electronic message signs to further enhance City's public information efforts (PRCS & ACM)

II. Revitalize downtown Moorpark with a focus on High Street and the surrounding business district and residential neighborhoods, which includes consideration of public rail transit, potential for increased residential density, and governmental and related public uses.

A. 0 to 2 Years

- F 1. Complete the right-of-way acquisition needed for the east side Spring Road widening project from the railroad tracks south to a point south of Los Angeles Avenue and then proceed with project construction. (CE/PW)
- F** 2. Develop program to encourage new multi and single family housing projects on underutilized sites within the Downtown Specific Plan area and consider feasibility of City/MRA acquisition of selected sites. (MRA & CD)
- F 3. Complete construction of Poindexter Park expansion including skatepark by ~~June 30~~December 31, 2009. (PRCS)
- F 4. Extend block wall at south property line of the Metrolink south parking lots west of Bard Street by ~~March 31~~December 31, 2009. (CE/PW)
- SE** 5. Prepare and process environmental document, fFinalize Disposition and Development Agreement (DDA) for Agency-owned properties on south side of High Street, and commence Phase I construction of commercial project. (MRA & CD)
- ~~SE** 6. Finalize Disposition and Development Agreement (DDA) for Agency-owned property at 467 High Street and commence construction of commercial project. (MRA & CD)~~ MOVED TO II.B.3.
- F** 7. Prepare a streetscape plan for High Street Streetscape Plan from Spring Road to Moorpark Avenue, and upon City Council approval, initiate design efforts. (CD, MRA & CE/PW)

- F** 8. Finalize Disposition and Development Agreement (DDA) for Agency-Owned property at Moorpark Avenue and Everett Street and initiate Process General Plan Amendment, Zone Change, and entitlement process for high density residential project for MRA owned property at Moorpark Avenue and Everett Street. (MRA & CD)
- SE** 9. Finalize Disposition and Development Agreement In conjunction with Area Housing Authority process General Plan Amendment, Zone Change, and entitlement process for multi-family rental project on MRA owned Charles Street properties for City Council consideration by July 31, 2009. (MRA & CD)
- F** 10. Obtain necessary land use entitlements and fund construction for replacement site for the fueling station located at 450 High Street. (MRA & CD)
- SE 11. Negotiate Disposition and Development Agreement for commercial development at 347 Moorpark Avenue. (MRA & CD)
- F** 12. Prepare a Five-Year Implementation Plan (2010-2015) for the Redevelopment Project Area by December 31, 2009. (MRA)
- ~~F** 13. Assist United States Postal Service to relocate its retail and delivery facilities to High Street on MRA owned property. (MRA, CD & CE/PW)~~
COMPLETED
- SE 14. Evaluate feasibility of constructing a public park / playground in the residential area north of Los Angeles Avenue between Spring Road and Moorpark Avenue. (PRCS & MRA)
- SE 15. Negotiate Disposition and Development Agreement for MRA owned properties on Walnut Canyon Road. (MRA)
- NF** 16. Prepare a Commercial Façade Improvement Program to assist with architectural improvements within the Moorpark Redevelopment Agency Project Area for consideration by the MRA by October 31, 2009. (MRA & CD) MOVED FROM II.B.3.

B. 2 to 5 Years

- SE** 1. Coordinate the City's efforts to resolve concerns with day laborers. (MRA)
- NF 2. Install landscaping and downtown identification signs at entrances to High Street, including raised median with landscaping on Princeton Avenue

from Spring Road to approximately 1,500 feet east of Spring Road. (MRA, CD & CE/PW)

~~NF** 3. Prepare a Commercial Façade Improvement Program to assist with architectural improvements within the Moorpark Redevelopment Agency Project Area. (MRA & CD) (MOVED TO II.A.)~~

~~SE** 3. Finalize Disposition and Development Agreement (DDA) for Agency-owned property at 467 High Street and commence construction of commercial project. (MRA & CD)~~

C. 5+ Years

NF 1. Design and construct electrical system for decorative lighting on High Street and portions of Spring Road and Moorpark Avenue. (MRA, CD & CE/PW)

III. Improve traffic circulation and mitigate impacts on the movement of traffic through the City.

A. 0 to 2 Years

** 1. Work with Caltrans to complete a number of projects including: (CE/PW)

F** a) Obtain Caltrans approval for construction of a raised median on Los Angeles Avenue from west city limits to SR 23 Freeway.

F** b) Determine the feasibility of new and/or revised connections to the SR 23/118 freeways west of Princeton Avenue to facilitate the possible construction of roadways to connect to Broadway Road and/or North Hills Parkway.

SE c) Improve traffic signal synchronization for Princeton Avenue at SR 118 ramps and Condor Drive.

F** d) Widen south side of Los Angeles Avenue between Maureen Lane and Shasta Avenue.

~~F e) Install landscaping improvements at the SR 23/Tierra Rejada Road Interchange, including completion of median improvements by December 31, 2008. COMPLETED (See VII.C.4)~~

F** 2. Confer with Caltrans and work with developer to complete grading of Alternate SR 23 and North Hills Parkway within Specific Plan No. 2. Grading of Alternate SR 23 will include trail linkage between City and Happy Camp Canyon Regional Park. (CD & CE/PW)

SE** 3. Prepare Trails Master Plan as part of OSCAR Element of the General Plan. (CD, PRCS & CE/PW)

- F ~~4. Construct modifications to the Arroyo Drive railroad crossing. (CE/PW)
MOVED TO III.B.~~
- F ~~5. Construct a second left turn lane for northbound Moorpark Road at Tierra Rejada Road by December 31, 2008. (CE/PW) COMPLETED~~
- F ~~6. Design and construct a second left turn lane for southbound Spring Road at Los Angeles Avenue (SR 118) by December 31, 2008. (CE/PW)
COMPLETED~~
- F 7. Design and construct traffic signal at intersection of Collins Drive and University Drive/Moorpark College driveway by June 30, 2011. (CE/PW)
- F ~~8. Construct a pedestrian walkway within the Lassen Avenue right-of-way between Park Lane and Moorpark Avenue (SR 23) by June 30, 2009. (CE/PW) COMPLETED~~
- SE** 9. ~~Adopt Refine Bicycle Master Plan with accompanying GIS map consistent with VCTC Bicycle Master Plan and incorporate it as part of Circulation Element update. (CD & CE/PW)~~
- SE 10. Implement formal reporting of traffic collision data by Police and City Engineer to address traffic safety with improved directed traffic enforcement and traffic engineering and design. (PD & CE/PW)
- F 11. Acquire right-of-way, prepare design and construct improvements to widen Spring Road from the railroad to High Street / Princeton Avenue by June 30, 2010. (CE/PW) (FORMERLY PART OF III.B.3)

B. 2 to 5 Years

- F** 1. Work with Caltrans to complete design and acquire right-of-way to widen Los Angeles Avenue between Spring Road and Moorpark Avenue. (CE/PW)
- F** 2. Acquire right-of-way, prepare design and improve ~~commence construction of~~ Princeton Avenue from Condor Drive west to 1,500 feet east of Spring Road by June 30, 2010. (CE/PW)
- F 3. Acquire right-of-way, prepare a design and construct improvements to Spring Road from a point south of the railroad north to High Street including construction of a raised median to accommodate additional railroad crossing safety devices. (CE/PW) (THIS PROJECT IS

BEING SPLIT TO ALLOW PORTION NORTH OF RAILROAD TO BE CONSTRUCTED IN FY 2009/10.)

- SE** 4. Prepare environmental documentation and an amendment to the Circulation Element for Moorpark Avenue (SR 23) between Casey Road and Los Angeles Avenue (SR 118) as an arterial street. (CD & CE/PW)
- SE** 5. Coordinate efforts of various developers to construct improvements to Walnut Canyon Road (SR 23) from Casey Road to north City limits to provide lane widening, paved shoulders, and striped median. (CE/PW)
- SE** 6. Consider feasibility of pedestrian bridge on Los Angeles Avenue (SR 118) in vicinity of Moorpark Avenue. (CE/PW)
- NF 7. Realign the intersection of Poindexter Avenue / First Street at Moorpark Avenue (SR 23). (CE/PW & CD)
- F 8. Confer with Caltrans and prepare required Project Study Reports (PSRs) and environmental document for North Hills Parkway. Evaluate potential funding options for portion of improvements not developer funded. Proceed with preliminary design of planned railroad undercrossing. (CE/PW & CD)
- SE** 9. Confer with Caltrans and evaluate potential funding options for improvement of Alternate SR 23. (CE/PW & CD)
- SE 10. Assist SCRRRA with construction of modifications to the Arroyo Drive railroad crossing. (CE/PW)

C. 5+ Years

- SE** 1. Work with VCTC, CHP, Caltrans, and County of Ventura to site a permanent truck scale facility west of the City. (CE/PW & ACM)
- F 2. Work with Caltrans to construct improvements at the eastbound and westbound Collins Drive at SR 118 freeway ramps. (CE/PW)

IV. Strengthen the City's fiscal stability and long-range financial growth.

A. 0 to 2 Years

- SE** 1. Develop proposed Business License Program for consideration by the City Council. (ACM, F & CD)

SE 2. Develop an equitable basis for requiring all new development projects to provide Affordable Housing units and/or pay in lieu fees. (CD & MRA)

SE** 3. Evaluate potential uses for parcels on the north side of the Arroyo Simi that were deeded to City by SDI. (ACM & CD)

SE** 4. Conduct citywide mail ballot to seek increase in assessments for street lighting and landscaping. (CE/PW, PRCS & AS/CC)

~~SE** 5. By December 31, 2008, evaluate the Community Development Fund to stabilize revenues and expenditures for planning, code compliance, engineering, and building and safety services and determine the base amount of General Fund revenue needed to support these services. (F, CD, CE/PW, & GM) COMPLETED~~

~~F** 6. Determine potential unfunded liabilities consistent with GASB No. 45—Accounting and Financial Reporting by Employers for Other Post Employment Benefits (OPEB) and present recommendation on funding options to fund any potential unfunded liabilities to the City Council by June 30, 2009. (F) COMPLETED~~

NF** 7. Prepare 5 and 10-Year Revenue/Expenditure Projections by March ~~31~~October, 2009. (F, ACM & CM)

V. Reduce the potential for juvenile crime through intervention and prevention efforts.

A. 0 to 2 Years

SE 1. Work with community groups and school district to address violence intervention and drug use among teenagers. (PD & PRCS)

~~SE 2. Establish City Council policy for and make any necessary changes to the Municipal Code to implement a revised graffiti abatement program and increased fines for violations. (CD, CE/PW & PD) (NOT RECOMMENDED)~~

~~SE 2. Work with Moorpark Unified School District to implement its “Second Step” education program, addressing issues of bullying, substance abuse, and leadership among youth. (PD)~~

~~SE 3. Develop and implement a parenting education program such as “Parent Project” to address families with children who are at risk of committing juvenile crime. (PD)~~

B. 2 to 5 Years

- NF 1. Develop a Youth Master Plan in collaboration with the various agencies that serve Moorpark youth, including MUSD and Moorpark Boys and Girls Club, and interested residents to identify existing needs, services and programs, including but not limited to the expansion needs of the Moorpark Boys and Girls Club. (PRCS)

VI. Enhance the delivery of services and expand program efficiencies.

A. 0 to 2 Years

- ~~F 1. Coordinate City's efforts for proposed transfer of Waterworks District No. 1 to the City. (CD, CM, & CE/PW) COMPLETED~~
- F** 2. Develop conceptual design proposal for new City Hall, council chambers, and other government offices and Library and complete necessary property acquisition. (ACM, CD & PRCS)
- ~~SE 3. Complete standard development project conditions of approval used for each type of entitlement by December 31, 2008. (CD & CE/PW)~~
- F** 4. Coordinate financing plan and complete construction of the Moorpark Human Services Complex for the provision of health and social services to the residents of Moorpark by ~~March 31~~September 30, 2010. (MRA)
- SE 5. Evaluate cost and benefit of installing an electrical generator to serve Arroyo Vista Recreation Center by ~~October~~December 31, 2009. (PRCS)
- ~~NFSE 6. Update City's Record Retention Schedule to conform to federal and state law and prepare for increased destruction of paper records. Develop a unified filing system for all City files, an updated electronic records retention schedule that conforms to federal and state law, and acquire the software to achieve an electronic identifier and retention code system for all files. (AS/CC)~~
- ~~FSE 7. Evaluate options for a location and ~~e~~Construct a canine park at south end of College View Park by December 31, 2009. (PRCS)~~
- SE 8. ~~Evaluate feasibility of~~Present options for constructing a second point of ingress/egress for the south Metrolink parking lot from First Street or Bard Street, and upon City Council approval of preferred alternative, complete construction by December 31, 2010. (CD, MRA & CE/PW)
- F 9. Construct restroom at Glenwood Park by June 30, ~~2009~~2010. (PRCS)

- F 10. Install lighting at additional parks and recreation facilities, including Arroyo Vista Community Park (AVCP) multi-purpose court east parking lots and soccer fields and basketball courts at Mountain Meadows, Miller and Peach Hill parks by ~~June~~ September 30, 2009. (PRCS)
- ~~NF~~ 11. ~~Upgrade Community Center kitchen facilities by March 31, 2009. (PRCS)~~
(MOVED TO VI.B.)
- SEF 12. Develop City Manager approved administrative procedures to regulate replacement procedure for computer hardware and software and communication systems, and to document file back-up procedures and disaster recovery and business continuation planning for the City's computer and communication systems. Implement the virtual network design for computer and communication systems disaster recovery planning including reorganization of the City Hall computer room and computer servers. COMPLETED Partner with another city for backup and transfer of files to continue essential operations in the event of a catastrophic disaster involving loss of equipment and/or facilities. MOVED TO 2-5 YEARS (AS/CC & AGM)
- SE 13. Prepare a Parks/Facilities Capital Improvement Program for presentation to City Council by ~~April 30~~ October 31, 2009. (PRCS)
- F 14. Construct a ball wall at Mountain Meadows Park by ~~December~~ October 31, 2009. (PRCS)
- SEF 15. Implement an automated work program for landscape and facility maintenance and an inventory control program by December 31, 2009. (PRCS & CE/PW)
- ~~NF~~ 16. ~~Utilize a portion of the hardscape area at the former City Maintenance Facility south of the Library as additional parking for the Library, Active Adult Center, and Community Center. (PRCS, MRA & CE/PW)~~ NO LONGER NEEDED
- ~~SE~~ 17. ~~Work with the County of Ventura and affected cities to evaluate methods for determining fair share allocation of costs for annual shelter and licensing of animal control services. (PRCS)~~ NO LONGER NEEDED
- SE 18. Evaluate use of artificial turf for playing fields at City parks by June 30, 2010. (PRCS)
- ~~NF~~ 19. ~~Acquire False Alarms software for tracking and billing purposes. (F & PD)~~
(MOVED TO VI.B.)

- NFSE 20. Evaluate feasibility and potential for reducing irrigation water use with a centralized computer controlled system. (PRCS)
- F 21. Replace original play equipment at AVCP with universally accessible play equipment. (PRCS)
- SE 22. Seek grant funding for acquisition and installation of a computerized Crisis Information Management System in the City's EOC. (ACM)
- SE 23. Adopt the State's Model Water Efficient Landscape Ordinance and establish local administration procedures in compliance with Section 65591 et seq. of the Government Code by December 31, 2009. (CD & PRCS)
- NF 24. Update Landscape Design Standards and Guidelines to maximize water conservation by December 31, 2010. (CD & PRCS)

B. 2 to 5 Years

- SE 1. Consider options for funding construction and maintenance of a community aquatic facility. (PRCS)
- NF 2. Complete-Continue to scan imaging of files, maps and oversized exhibits for all City departments that require long-term or permanent retention into the City's electronic imaging system. (AS/CC, CD, F, MRA, CE/PW & PRCS)
- NF** 3. Design and construct an underground utilities project for the Community Center site. (MRA, CE/PW & CD)
- NF 4. Partner with another city or contract with a private sector electronic file storage company for electronic transfer of City files to continue essential City operations in the event of a catastrophic disaster involving loss of equipment and/or facilities. (AS/CC & ACM)
- NF 5. Upgrade Community Center kitchen facilities. (PRCS)
- NF 6. Acquire False Alarm software for tracking and billing purposes. (F & PD)
- NF 7. Comprehensive update of City's Classification Plan and Job Descriptions. (AS/CC)

C. 5+ Years

- NF 1. Expand Arroyo Vista Community Park gym. (PRCS)

VII. Reinforce and enhance Moorpark's attractive community character and safeguard its desirable resources.

A. 0 to 2 Years

- | FSE 1. Plan and conduct an emergency response exercise involving the City Council and community organizations. (ACM & PD)

- | SE 2. Develop policies and program guidelines for use of Art in Public Places and Tree and Landscape fees by ~~November 30, 2008~~ June 30, 2010. (PRCS & CD)

- SE** 3. Develop options to enhance open space and greenbelt areas to include at a minimum: (1) strengthening the Tierra Rejada greenbelt agreement; and (2) consideration of adding new formal greenbelt(s) and agreement(s) for the areas north and south of the Ronald Reagan Freeway (SR 118) near the east end of the City of Moorpark and the west end of the City of Simi Valley plus contiguous unincorporated Ventura County and west of the City limits (Los Posas) for consideration by the City Council. (CD & CM)

- | F 4. Develop conceptual design for City entry signs for City Council approval and complete construction by December 31, 2009. (CD, CE/PW, & PRCS)

- | F** 5. Prepare a comprehensive update of all General Plan Elements with special emphasis on Land Use, OSCAR, Housing and Circulation Elements and insure internal consistency among all General Plan Elements. Consider creation of a Natural Open Space land use designation and the city's vision for land within the City's Area of Interest as part of the Land Use Element with presentation to the City Council of the Housing Element by October 31, 2009 and the other Elements by December 31, 2009. Upon adoption of any General Plan Amendments, prepare necessary changes to the Zoning Ordinance to insure conformity and consistency with the General Plan. (CD)

- | ~~SE 6. Prepare amendments to the Residential section of the Zoning Ordinance to provide for more consistency and easier administration and use. (CD)~~
COMPLETED

- | SE 7. Process amendments to City Zoning Ordinance including definitions, non-conforming uses, and overall internal consistency for presentation to the City Council by March 31, 2010. (CD)

- | ~~FSE~~ 8. Evaluate feasibility of ~~landscaping~~ remaining portion of Monte Vista Nature Park and adjacent properties with native vegetation by June 30, ~~2010~~~~2009~~. (PRCS)
- SE 9. Evaluate funding sources for undergrounding of utility lines throughout the City. (CE/PW)
- | ~~NF~~ 10. Select location, ~~and design and construct~~ a water spray attraction at ~~one or more the selected City Parks and construct it by March 31, 2009~~. (PRCS)
- | ~~NF~~ 11. Consider items of public art for Police Services Center, Arroyo Vista Recreation Center, Human Services Center, High Street Post Office, and Civic Center. (PRCS)
- | ~~F~~ 12. ~~Prepare a Park Master Plan and present for City Council consideration by October 31, 2008. (PRCS)~~ COMPLETED
- NF 13. Modify and upgrade wall treatment and enhance landscaping on north side of Los Angeles Avenue (SR 118) between Millard Avenue and Spring Road. (CD, PRCS & MRA)
- | ~~F~~ 14. ~~Reconstruct trash enclosures at parks and other City facilities to comply with NPDES and to improve their appearance by December 31, 2008. (PRCS)~~ COMPLETED
- | ~~F~~ 15. ~~Construct Veterans' Memorial including an item of public art at the designated site at Spring Road and Flinn Avenue by December 31, 2008. (PRCS & ACM)~~ COMPLETED
- NF 16. Landscape excess right-of-way on southeast corner of Tierra Rejada Road and Moorpark Road and install standard curb and gutter. (PRCS & CE/PW)
- | ~~F~~ 17. ~~Plan and conduct activities to commemorate City's 25th Anniversary of Incorporation. (PRCS)~~ COMPLETED
- SE 18. Develop green building guidelines and requirements to promote green building techniques and sustainability for remodeling, expansion and new residential, commercial and industrial development. (CD)
- | ~~SE~~ 19. ~~Evaluate feasibility of establishing a Neighborhood Enhancement Program. (PRCS & CD)~~ COMPLETED
- | ~~F~~ 20. ~~Implement a Reverse 911 emergency notification system to make automated mass calling when deemed necessary. (ACM)~~ COMPLETED

F 21. ~~Establish a qualified 501(c)3 Nonprofit Corporation to serve as a Community Foundation for the Arts that will become independent of the City. (MRA)~~
COMPLETED

NF 22. Develop a Tree Master Plan including tree inventory and mapping. (PRCS)

B. 2 to 5 Years

SE 1. Work with Ventura County Fire Protection District to consider siting a fire station in the Campus Park area of the City. (ACM)

SE 2. ~~Work with State of California to achieve appropriate reuse of Redevelop MRA owned former Caltrans yard on Los Angeles Avenue. (MRA & CD & MRA)~~

NF** 3. Update city's 1995 Master Drainage Plan and incorporate needed improvements into Capital Improvement Program. (CE/PW & CD)

SE 4. Prepare Specific Plan for the Virginia Colony area of city. (CD)

NF 5. Establish Underground Utility District to underground electrical transmission lines on Los Angeles Avenue (SR 118) from Shasta Avenue to Millard Street. (CE/PW)

SE** 6. As part of new City Hall project, establish Civic Hall of Fame to recognize city enhancement efforts by individuals and organizations. (ACM)

SE** 7. Work with property owners within the unincorporated area on both sides of Los Angeles Avenue to improve west City entry. (CD & CM)

SE 8. Evaluate feasibility of relocating the Metrolink layover facility and develop recommendations for consideration by MRA Board. (MRA, PRCS & CE/PW)

F 9. Underground existing electrical lines on north side of Los Angeles Avenue in the vicinity of the Arroyo Simi Bridge. (CE/PW)

SE** 10. In conjunction with the Ventura County Watershed Protection District, prepare conceptual plans and evaluate potential funding for Arroyo Simi improvements determined necessary by the FIRM update. (CE/PW)

SE** 11. In conjunction with the Ventura County Watershed Protection District, evaluate the adequacy of existing facilities, determine what improvements

are needed, and develop a funding program to protect downstream properties during 100 year storm events for: (CE/PW)

- a) Happy Camp Canyon Drain,
- b) Strathearn Drain, and
- c) Canyon No. 2 Drain.

SE** 12. In conjunction with the Ventura County Watershed Protection District, develop a financing plan and construct improvements to the Gabbert Canyon Drain and Walnut Canyon Drain. (CE/PW)

SE** 13. Work with owner of Villa Del Arroyo Mobile Home Park to resolve drainage issues. (CE/PW)

F 14. Complete construction of sound wall on SR 23 north of Tierra Rejada Road adjacent to Tract No. 4975 by December 31, 2010. (CD & CE/PW)

SE 15. Pursue state legislation to expand Vehicle Code Enforcement on private property parking lots. (ACM)

C. 5+ Years

NF 1. Landscape north side of Poindexter Avenue from Gabbert Road east to vicinity of Chaparral School. (PRCS, CE/PW & CD)

NF** 2. Prepare design for extension of Fremont drain north of Los Angeles Avenue. (CE/PW)

NF 3. Refurbish median landscaping and hardscape on Tierra Rejada Road from Spring Road to Los Angeles Avenue and Campus Park Drive from Princeton Avenue to Collins Drive. (PRCS & CE/PW)

NF 4. Work with Caltrans to install additional landscape improvements at the SR 23 / Tierra Rejada Road interchange and Princeton Avenue SR 118 freeway ramps. (CE/PW & PRCS)

Potential Objectives
Approved by City Council July 2, 2008
(Revised January 29, 2009 and May 20, 2009)

1. Tape a minimum of two (2) special City-sponsored events or meetings for replay supporting public information and community promotion efforts and evaluate the feasibility of taping a video about Moorpark City government.
2. Conduct an Organization and Management Study and prepare an implementation plan.
3. Evaluate feasibility of establishing a teen center.
4. Install winter holiday decorations on street light poles at various locations in the City.
5. Adopt formal traffic policies.
6. Develop plan for recreational use of detention basin in Specific Plan No. 1.
7. Work with Historical Society on finalizing a site for its proposed facility.
8. Develop guidelines for fine and cultural arts expenditures.
9. Establish apricot orchard at one or more locations for community's historical purposes.
10. Evaluate feasibility of establishing a publicly owned, privately operated equestrian center.
11. Consider feasibility of pedestrian bridge over Poindexter Avenue and Union Pacific Railroad (UPRR) from Specific Plan No. 1.
12. Evaluate feasibility and cost for modifying traffic signal pedestrian crossing devices for use by vision impaired and physically disabled persons as well as upgrading to include time display.
13. Install parkway landscaping and enhanced pavement on collector and arterial streets that lack such improvements, including the south side of Peach Hill Road west of Rolling Knoll Road and north side of Peach Hill Road west of Bella Vista Drive and consider possible use of Xeriscape landscaping.

14. Install outfield fencing on one of the Arroyo Vista Community Park softball fields.
15. Prepare a City Vision Statement.
16. Evaluate the establishment of a policy for installation of speed humps on City streets.
17. Develop new design for City street name signs and a standard design for street identification signs in medians.
18. Upgrade plumbing fixtures in public restrooms to include sensor activation.
19. Work with U.S. Postal Service and homeowners' associations to relocate group mail boxes to maximize on-street parking.
20. Evaluate options for second location for vehicular access at Arroyo Vista Community Park.
21. Develop conceptual plan and cost estimates for widening access road within Arroyo Vista Community Park.
22. Consider use of GPS for City vehicles.
23. Consider name change for Spring Road from Tierra Rejada Road to Walnut Canyon Road.
24. Install parkway trees on the west side of Spring Road north of Peach Hill Road.
25. Evaluate options for providing a continuous Class 1 bike lane on Campus Park Drive including a reduction of the number of travel lanes and attendant increase in landscaping and use of Caltrans/SCE right-of-way between Princeton Avenue and Collins Drive.
26. Construct raised landscaped median on Collins Drive from Campus Park Drive to University Drive.
27. Modify the intersection of Condor Drive (South), Princeton Avenue, and Virginia Colony Place.
28. Coordinate Library and Recreation teen programs.
29. Consider providing youth employment services in conjunction with existing services in adjacent cities.

30. Evaluate feasibility of using a two-year Budget process.
31. Plant parkway trees on both sides of Princeton Avenue, east of Spring Road.
32. Evaluate feasibility of City serving as authorized agent for commercial / industrial centers to deter after hours / weekend commercial truck parking.
33. Evaluate feasibility of constructing a small lake in a City park.
34. Construct enhanced entry statements at Spring Road and Roberts Street and Spring Road and Second Street.
35. Establish a downtown area farmers' market.
36. Implement a Radio Frequency Identification (RFID) system and install security gates at the Library.
37. Evaluate options for a park ranger program for City parks and open space.
38. Evaluate feasibility of retrofitting irrigation systems in parks, medians, and parkways to reduce water consumption.
39. Evaluate feasibility of retrofitting light fixtures at City facilities and parks to be more energy efficient including possible use of solar power.
40. Evaluate feasibility of installing raised median on Poindexter Avenue and Gabbert Road south of Poindexter Avenue.
41. Evaluate construction of Lassen Avenue from Park Lane to Moorpark Avenue to create a four-way intersection at Third Street.
42. Develop options to enhance commercial and multifamily residential recycling.
43. Develop a formal walking path around the perimeter of Arroyo Vista Community Park.
44. Develop formal activities consistent with California Healthy Cities' guidelines.
45. Evaluate need for traffic signal at Hearon Drive and Collins Drive.
46. Evaluate options for providing library services.

47. Develop a walking tour of Moorpark to promote community's historical and cultural heritage.
48. Install outdoor fitness equipment at one or more parks.
49. Install a Frisbee golf course at a city park.
50. Install public art on the back side of the Magnolia Park monument sign.
51. Prepare an Arts Master Arts-Plan.
52. Develop policies, procedures, and use agreements for placement of banners on SCE owned street light poles.

Additional Potential Objectives added January 29, 2009

53. Construct sidewalks on one side of certain streets in industrial zoned areas to provide a safe path for pedestrians and to encourage walking.
54. Evaluate benefits of participating in a Sister City Program.
55. Evaluate feasibility of expanding security camera systems to additional locations.
56. Evaluate feasibility of modifying certain existing streets to increase landscaping and reduce the amount of asphalt to be maintained.
57. Evaluate benefits of revising current street standards to narrow the street width but not the right-of-way to encourage more landscaping and reduce greenhouse gas generation and pavement maintenance costs.
58. Widen Science Drive at Los Angeles Avenue (SR-118) to provide a dedicated right turn lane.

Additional Potential Objectives added May 20, 2009

59. Evaluate feasibility of establishing a community garden program.
60. Evaluate feasibility of expanding activities for CERT trained community members.
61. Evaluate options for establishing financial and other incentives to assist owners of new and retrofitted building projects to provide "green building" components.

62. Consider policy that City and Redevelopment Agency funded buildings shall include public art in the same manner as private projects.
63. Evaluate cost benefit for potential use of cold in place recycling of asphalt concrete (AC) and warm mix AC for streets and parking lots, and permeable surfaces for parking lots and bike paths.
64. As part of the City's General Plan update, establish a policy to protect and enhance, where possible, the City's viewshed of County unincorporated areas within the City's Area of Interest.
65. Evaluate feasibility of public or private BMX facility in City.
66. Develop map and list of public art locations within City.
67. Pursue state legislation to allow use of cameras mounted on street sweeper to assist with issuance of parking citations.
68. Evaluate potential Joint Powers Agreement (JPA) with County of Ventura for open space purposes.

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